



UTAH FACTS

OFFICIAL PUBLICATION OF
THE GOVERNOR'S OFFICE OF
ECONOMIC DEVELOPMENT
SPECIAL REPORT

HEALTHCARE | WORKFORCE | EDUCATION | POPULATION | GOVERNMENT
TRANSPORTATION | ENERGY AND PUBLIC UTILITIES | QUALITY OF LIFE



FRIEND OF ECONOMIC DEVELOPMENT:



Utah is often praised in the media as a great place to live and work. This publication will give you a better idea of why the accolades continue.

Whether you enjoy the snow-capped mountains or the red sandstone deserts, the Utah landscape is filled with variety. The State's business landscape is just as diverse. Utah is home to leading companies in high-tech, life science, finance, outdoor products and recreation, with a broad array of industries in between.

As you read the official publications of the Governor's Office of Economic Development, *Utah Facts* or *Business in Utah*, I am confident that you will discover what 3 million Utah residents already know: this is an unparalleled place to build a business and live life to its fullest.

We invite you to explore the many facets of the nation's "Best Place for Business and Careers." Utah works diligently to nurture an environment where businesses can flourish. Utah's extraordinary growth, vibrant and creative business community is sustained by a productive workforce, low taxes and highly innovative research universities.

The Utah Governor's Office of Economic Development is collaborating with business and thought leaders to strengthen our broad economic base.

We invite you to join us as we build on Utah's successful heritage.

Sincerely,

Spencer P. Eccles
EXECUTIVE DIRECTOR, UTAH GOVERNOR'S OFFICE OF ECONOMIC DEVELOPMENT

Utah has a deep connection with arts and culture. It's embedded in our heritage. We are home to the nation's oldest state arts agency, founded in 1899. The images of art that you see in this publication are examples of Utah's preeminent artists and are a part of the 114-year-old Utah Fine Art Collection. They are just a taste of Utah's rich and diverse history and culture.

But it's more than just a pretty picture. Allow me to paint you a portrait of our healthy and vibrant creative and cultural economy. Utah's creative sector contributes an estimated \$184 million in economic activity annually and generates 45,582 jobs. Some of our largest arts organizations include the Tony Award-winning Utah Shakespeare Festival and the internationally recognized Sundance Film Festival. Last year our museums had over 6 million visitors.

A healthy creative sector matters to adults as well as children. Utah top the nation in the number of children's books checked out at libraries. About 15 years ago, one of our school districts was struggling with a graduation rate of 37% among Native American Students. By incorporating culture and arts as a focus, today the Nebo School District has an impressive 92% graduation rate.

A spirit of service to others is also part of Utah's economy. For seven years in a row Utah has topped the nation in volunteerism, with over 44% of Utah residents volunteering their time to their community annually. This has contributed an estimated \$3.8 billion to Utah's economy.

Preserving our past has also been a part of Utah's culture. We provide tax credits to residents and businesses that maintain and preserve historic buildings. This adds an extra 1,000 jobs annually to Utah's economy and fosters professions that focus on historic restoration that bring more revenue into the state. The Department of Heritage & Arts has also focused on digitizing historic photos, manuscripts, archaeological records and more with the goal of ensuring that our past is preserved and made available to the public. We support and maintain databases of over 600,000 images and manuscripts to the public, including businesses such as publishers, historic researchers, natural resource developers and conservationists.

We hope you enjoy this snapshot of our wonderful state.

Julie Fisher, EXECUTIVE DIRECTOR, UTAH DEPARTMENT OF HERITAGE & ARTS

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Jim Jones, *The North Face of Zion*, 2008



WORKFORCE

Utah's unique combination of business-friendly policies coupled with its dynamic, youthful workforce has created one of the nation's strongest economies. Governor Gary R. Herbert and legislators govern with a sound, insightful economic policy approach, which has enabled the State to garner national accolades like being named the "Best State for Business and Careers" by Forbes for three consecutive years. Utah continues to be an example of strategic governance that works for the State's citizenry and its business environment.

HIGHLIGHTS

29.6

Utah's median age is the country's youngest at 29.6.

#1

Utah #1 on *Forbes* Best States for Business list for three consecutive years

TOP 5

Utah Top 5, "Which States Are Poised for Jobs Growth?" by HIS Global Insight

8.0%

Utah was one of only six states to experience 8% job growth from 2001 to 2011.

2.0%

The Federal Reserve Bank of Philadelphia's leading index for Utah suggests economic activity will grow 2.0% over the first half of 2013.

UNEMPLOYMENT RATE IS ONE OF THE NATION'S LOWEST. UTAH IS A RIGHT-TO-WORK STATE.

Source: Utah Department of Workforce Services.

ECONOMIC LEADERSHIP & JOB GROWTH

Sound governance and strategic economic development has positioned Utah as one of the nation's most promising states. The State, in fact, has been one of the nation's first to recover from economic slowdowns since the early Twentieth Century. Utah typically grows more rapidly than the nation after recessions, and this pattern is continuing in the current recovery. In this United States, employment grew 1.4% in 2012, much lower than Utah's rate. While employment increased during 2012, Utah's unemployment rate also improved to 5.9%, lower than the rate in 2011. The Beehive State is poised for further economic growth into the future.

- During 2013, Utah's job growth is expected to increase at 3.2%, while the nation ticks down to 1.3%
- The Federal Reserve Bank of Philadelphia's leading index for Utah suggests economic activity will grow 2% over the first half of 2013
- Utah's unemployment rate at 5.2% has consistently been lower than the national average.

INDUSTRY EXCELS HERE

Utah continues to live up to its billing as the most dynamic state economy. Utah's robust job growth is fostered by an exceptional business environment. In contrast to much of the nation, Utah's vibrant economy has led to strength within its diverse industries.

- Nearly all industries had employment gains from 2010 to 2011 with the largest gains in mining and natural resources (11.6%).
- Construction employment is slated to grow 9.2% in 2013, an increase of 6,600 jobs.
- At 8.1%, mining will be the second-fastest growing sector, adding 1,000 jobs.
- Retail trade and administrative support will each add about 4,300 jobs.
- Utah's nonagricultural employment jumped an estimated 2.6 percent (30,300 jobs) between January 2011 and January 2012, compared with a national rate of 1.5 percent.

EMPLOYMENT OUTLOOK

Utah's job growth is expected to grow at 3.4%, just above the long-term average of 3.1%. This is much higher than the national average of 1.3%. The state's unemployment rate is expected to hold steady at 5.2%.

- In 2011, Utah's average annual nonfarm wage was \$39,686, an increase of 2.2% from 2010.
- Job growth in Utah will be twice the nation's average
- Personal income grew 3.2% during 2012.

A DYNAMIC POPULATION

Utah is home to one of the nation's most youthful states, which contributes to the state's dynamic workforce, energy and productive lifestyle. Utah's median age is the country's youngest at 29.6, much lower than the national average of 37.3. Utah's population growth rate continues to exceed that of the nation. In comparison to other states, Utah's population is younger, women tend to have more children, households on average are larger, and people tend to live longer. All these factors lead to an age structure that is unique to Utah.

- The State of Utah's official July 1, 2011 population was estimated to be 2,813,923, an increase of 1.4% from 2010.
- Utah ranked third among states in population growth with a rate of 1.5% from 2010 to 2011.
- By 2060, Utah's population is projected to be more than 6.84 million people. This equates to a 146 percent increase in the next 52 years.

POPULATION BY THE NUMBERS

3rd: Population Growth Rate
1st: Fertility Rate
3rd: Life Expectancy
1st: Median Age

A PREPARED WORKFORCE

Utah's top-tier economic performance and dynamism are driven by a highly productive workforce with strong fundamentals, which translates into an exceptional business climate. Governor Gary Herbert has made education a top priority of his administration, and is working with educators, business executives and community leaders to develop the next generation into a dynamic, educated workforce.

- Utah's graduation rate is above the national average.
- Graduation rates have increased by 7 percent from 2008 to 2011.
- Dropout rates have decreased by 8 percent from 2008 to 2011.
- 20,449 students took 33,017 AP exams, passing at a rate of 68 percent.
- Utah ranks No. 14 in educational attainment.

Approximately 90 percent of Utahns have earned at least a high school degree.

- Utah has set a goal that of 66% of the workforce will hold an advanced training certificate or degree by 2020. Currently 43% of the population meets this standard.



PERCENT OF GROSS DOMESTIC PRODUCT BY INDUSTRY

	Utah	United States
Ag, Nat Res & Mining	3.1%	3.0%
Construction	4.5%	3.5%
Manufacturing	12.6%	11.8%
Trade, Trans & Utilities	16.5%	14.3%
Information	3.7%	4.6%
Financial Activities	21.7%	21.3%
Pro & Bus Services	10.5%	12.2%
Ed & Health Services	7.3%	8.8%
Leisure & Hospitality	3.2%	6.0%
Government	14.0%	12.8%
Other	3.0%	2.4%

Source: U.S. Bureau of Economic Analysis



UTAH'S LARGEST EMPLOYERS

Intermountain Healthcare	Healthcare
State of Utah State	Government
Hill Air Force Base	Federal Government
University of Utah Health Care	Healthcare
Smith's Food and Drug Centers	Grocery Store
Brigham Young University	Higher Education
University of Utah	Higher Education
Larry H. Miller Group	Business and Properties
Convergys Corporation	Telephone Call Center
Wells Fargo Bank	Banking
Zions Bank	Mangement Services Banking
Rio Tinto, Kennecott Utah Copper	Copper Mine
Autoliv ASP	Manufacturing
Associated Food Stores	Grocery Warehouse
The Sun Products Corporation	Household Products
Discover Financial Services	Banking
Maverik	Gas and Retail
SkyWest	Airline

Source: Utah Department of Workforce Services

A TECH-READY WORKFORCE

Utah's workforce is highly technologically proficient. The state consistently ranks at or near the top of states for technology use among its population. Utah ranked No. 4 in science, technology, engineering and math (STEM) job growth, according to the U.S. Chamber.

- Utah ranked No. 3 for entrepreneurship and innovation, according to the U.S. Chamber.
- **The University of Utah ranked first in 2010 and 2011 for the number of startups commercialized from technology developed by faculty at a U.S. university.**
- Utah is an early adopter of the public Smart School concept where schools are equipped with a managed wireless infrastructure and Apple iPads for every student and teacher.

TECH SPOTLIGHT

\$6.9B annual tech payroll
 14.3% of Utah's total payroll
 5,000 tech-focused companies in Utah
No. 1 in tech employment growth in Western region

Source: Utah Technology Council

A MULTILINGUAL WORKFORCE

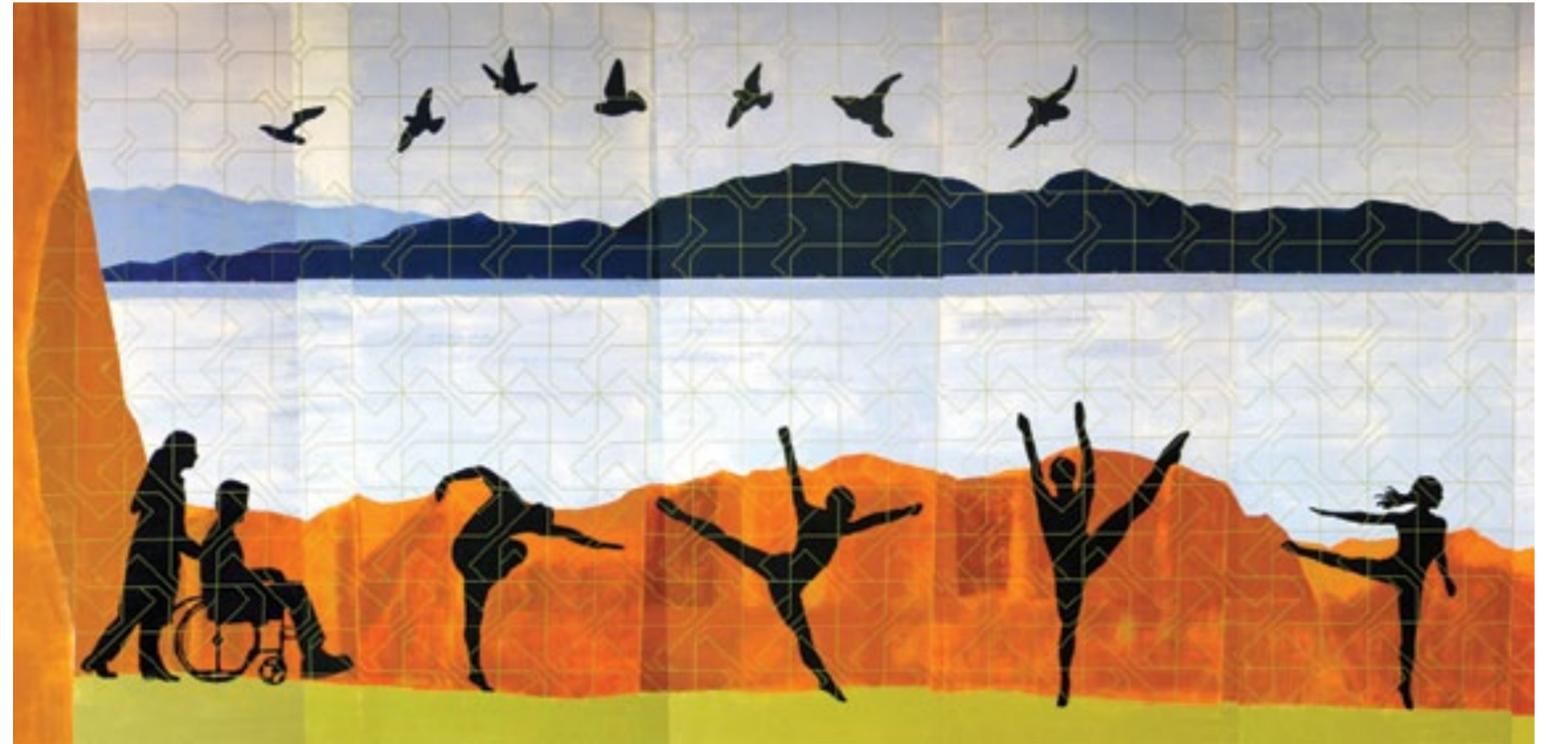
In an increasingly global economy, the unusually high level of multilingual capability in the state's populace translates to a more flexible and capable workforce. Many Utahns have lived and worked abroad, which greatly enhances their ability to make an immediate contribution to the success of Utah-based companies and divisions that operate internationally.

Approximately 80 percent of students at Brigham Young University are multilingual.

- University of Utah and BYU teach over 65 graduate level languages annually
- More than 130 languages are spoken in daily commerce in the state.

RIGHT-TO-WORK STATE

- Utah is one of 23 U.S. states operating under a right-to-work law.
- Union membership is low in Utah, with less than 6 percent of manufacturing employees affiliating with unions.



HEALTHCARE

As the rising cost of healthcare proves to be one of the nation's largest challenges, the State of Utah has innovated to stay ahead of this complex issue. For example, Utah was one of the first to develop its own health exchange. The Beehive State has a robust network of hospitals that provide top care to patients, and is home to the University of Utah, a renowned medical research university, as well as the Huntsman Cancer Institute. It's no wonder the State of Utah has one of the nation's healthiest populations.

HIGHLIGHTS

UTAH CONSISTENTLY RANKS AMONG THE HEALTHIEST U.S. STATES.

#1
 Utah has the lowest rates of cancer deaths and diabetes in the nation.

#1
 Utah is lowest in the nation in healthcare costs.

#1
 Utah is best in the nation in avoidable hospital use and costs.

AVENUE H: UTAH'S HEALTH EXCHANGE IS AHEAD OF THE CURVE

Avenue H is an internet-based portal that enables small business owners to offer affordable health benefits to their employees. Participating companies contribute a defined amount toward their employees' health insurance policies. Using the Avenue H portal, employees can compare and choose whichever policy best meets their families' needs. This gives businesses and consumers greater control over their healthcare and healthcare financing. Four of the state's largest health insurance companies participate in Avenue H and together offer around 140 different health plans.

www.avenueh.com

CHIE: GETTING EVERYONE ON THE SAME PAGE

The Clinical Health Information Exchange (cHIE) is Utah's electronic health information exchange. It provides a secure place for patients to share medical information with healthcare professionals, enabling them to access prior tests results, medications, allergies, imaging reports and other information. This access helps medical providers give the best possible treatments, reduce medical costs and improve outcomes.

www.mychie.org

SELECT MAJOR HEALTHCARE SYSTEMS IN UTAH

University of Utah Health Care

The Intermountain West's only academic healthcare system, with a six-state referral region.

- Encompasses four hospitals, 10 community clinics and several specialty centers.
- Ranked in the top 10 of all academic medical centers in the country by the University Health System Consortium.
- **For the 18th time, ranked among the top hospitals and health systems in the country by U.S. News & World Report.**

Intermountain Healthcare

A nonprofit system of 22 hospitals, more than 185 physician clinics and an affiliated health insurance company, SelectHealth.

- Regarded as a national model healthcare system.
- Currently involved in more than 1,340 research studies.
- **Primary Children's Hospital is nationally recognized for its pediatric specialties.**
- Recognized for its leadership in information technology, particularly its use of data-mining and clinical decision support to improve patient outcomes.



UTAH'S HEALTHY POPULATION 2012 STATE RANKINGS

1st:

- Prevalence of smoking
- Diabetes
- Cancer deaths
- High blood pressure

2nd:

- Heart Attacks
- Preventable Hospitalizations
- Sedentary lifestyle
- Physical activity

3rd:

- Cardiac Heart Disease
- Binge drinking
- Youth obesity
- Income disparity

Other Top 10 Finishes:

Overall (7), Cardiovascular deaths (4), Infant mortality (4), High cholesterol (4), Health status (4), Violent crime (5), Obesity (6), Premature death (6), Stroke (7), Children in poverty (8), Poor physical health days (9)

Health Rankings by the United Health Foundation

UTAH'S HOSPITALS RANK HIGH

Primary Children's Medical Center Nationally ranked in 7 pediatric specialties: cancer, cardiology & heart surgery, gastroenterology, nephrology, neurology & neurosurgery, orthopedics & urology	Salt Lake City, UT
LDS Hospital Nationally ranked in gynecology 5 high-performing specialties	Salt Lake City, UT
University of Utah Health Care 10 high-performing specialties	Salt Lake City, UT
Intermountain Medical Center 8 high-performing specialties	Murray, UT
Intermountain McKay-Dee Hospital Center 5 high-performing specialties	Ogden, UT
Utah Valley Regional Medical Center 4 high-performing specialties	Provo, UT
Timpanogos Regional Hospital 1 high-performing specialty	Orem, UT

Source: US News & World Report Best Hospitals Study



BIOTECH RESEARCH PROJECTS, ORGANIZATIONS AND INITIATIVES IN UTAH

Utah Population Database (UPDB) at the University of Utah is one of the world's richest sources of in-depth information that supports research on genetics, epidemiology, demography and public health. For more than 30 years, researchers at the University of Utah and other institutions have used the database to identify and study individuals and families that have higher than normal incidence of cancer or other diseases, to analyze patterns of genetic inheritance, and to identify specific genetic mutations.

Utah Biobank Initiative (UBI) is working to create a multi-institutional biorepository comprised of biospecimens and relevant data including demographic, medical and environmental information about the donors.

The **USTAR BioInnovations Center**, located at Utah State University, houses highly advanced life sciences laboratories and provides researchers the resources to seek cures for a range of human and animal diseases. USTAR teams such as the Applied Nutrition Research team, Veterinary Diagnostics and Infectious Disease team and the Synthetic Bio-Manufacturing Center occupy lab and clinical space.

ARUP Laboratories is a leading clinical and anatomic pathology reference laboratory that processes 35,000 specimens of blood, fluid and tissue samples every day. It has developed more than 400 clinical laboratory tests.

The **Nano Institute**, the **Brain Institute** and the **Department of Bio-engineering** are housed in the University of Utah's 208,000 square-foot multidisciplinary **James L. Sorenson Molecular Technology Building, a USTAR Innovation Center**, which also features a nanofabrication facility and extensive microscopy and materials characterization suite. The **Nano Institute**, for example, is focused on the development of nano-based diagnostics and therapeutics. It is also working to improve the performance of implants and promote functional regeneration of tissue, along with work on polymer innovations for gene therapy and enhanced delivery of therapeutics.

UTAH'S LIFE SCIENCE SECTOR: A LEGACY OF INNOVATION

Utah plays a leading role in key biotechnology and genetics-based breakthroughs that impact medical innovation and healthcare delivery worldwide. The State of Utah is actively working to strengthen its life science industry. A recent report from the Utah Cluster Acceleration Partnership reveals that Utah is highly specialized in four major subsectors of the industry:

- Medical devices and equipment
- Drugs and pharmaceuticals
- Research, testing and medical labs
- Biomedical distribution

The **Huntsman Cancer Institute** is noted for its contributions in identifying the genetic mutations responsible for inherited susceptibility to a number of cancers. It is also researching experimental therapeutics and is working toward early-phase clinical trials.

The **University of Utah Center for Clinical and Translational Science** is a collaboration with Intermountain Healthcare, University Health Care, Utah Department of Health and the Salt Lake City Veteran's Administration to build on the university's strengths in genetics and bioinformatics.

Brigham Young University has ongoing faculty research in molecular diagnostics, cancer-related drugs and genetics, Alzheimer's disease risk factors and more.

The **University of Utah Scientific Computing and Imaging Institute** is creating new image analysis techniques to enable the visualization of complex and rich scientific data. It is also home to the Center for Integrative Biomedical Computing (CIBC), which is producing open-source software tools for biomedical image-based modeling, biomedical simulation and estimation, and the visualization of biomedical data.

The **Utah Rural Scholars Program** prepares students from rural Utah for admission into training programs for medical, dental and other health professions.

The **Utah Telehealth Network (UTN)** links patients in rural areas to healthcare providers across the state, country and the world with leading-edge telecommunications technology. UTN provides rural patients and providers with access to services that are usually available only in more populated urban areas.



ONE-DAY
Utah is a **one-day truck drive** or less from almost every major city in the Western U.S.

#1
Salt Lake International Airport ranked No. 1 in North America in 2012 for on-time departures, according to FlightStats.

TRANSPORTATION

Utah's geographic location in the heart of the American West propels its continuing functional role as "The Crossroads of the West." Whether by road, rail or air, the State is optimally placed as a hub for distribution and travel.

135.8
Total operational miles of commuter and light rail by end of 2013: 135.8

#6
Salt Lake City Utah ranked No. 6 in U.S. News' 2011 Best Cities for Public Transportation.

HIGHLIGHTS

UTAH IS A CENTRAL, HIGHLY COST-EFFECTIVE DISTRIBUTION POINT FOR THE WESTERN U.S.

#1
Salt Lake City ranked first in Forbes' 2010 study of the Best and Worst Cities for Commuters.

AIR TRAVEL

Utah's Salt Lake International Airport serves as Delta Air Lines' Western hub, which, along with commuter partners, operates approximately 220 scheduled daily domestic flights. Beyond Delta Air Lines, Salt Lake International is also served by all major airlines and their affiliates, including American, Frontier, JetBlue, Southwest, United and US Airways. Utah also has nonstop service out of its Provo and Ogden airports provided by Allegiant Airlines.

Salt Lake City International:

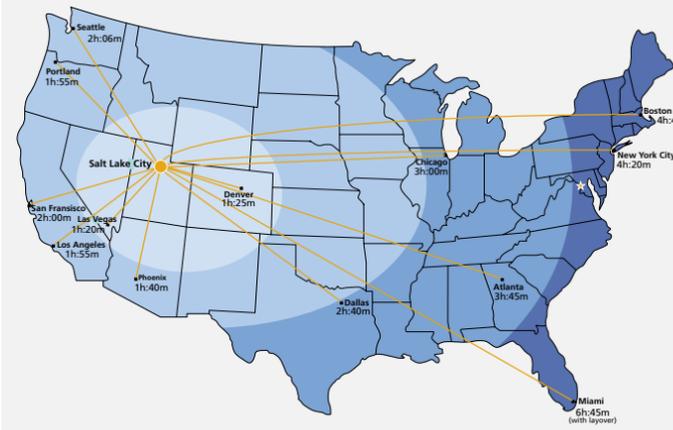
- Serves more than 90 cities with non-stop flights.
- Ranked No. 1 in North America in 2011 and 2012 for on-time departures, according to FlightStats.
- Has about 625 scheduled daily flights serving 20 million passengers each year.
- Located about 15 minutes from the Salt Palace Convention Center and downtown hotels.
- 11 major ski resorts are within an hour of the airport.
- More than 300 million pounds of air freight move through the cargo facility each year.

SALT LAKE CITY INTERNATIONAL AIRPORT



FLIGHT TIME TO MAJOR U.S. CITIES

SELECTED CITIES



SALT LAKE'S RELATIVE LOCATION TO MAJOR METROPOLITAN AREAS

City	Highway Miles	Driving Time	Flying Time
Denver	535	8.5 hours	1 hours
Las Vegas	425	6.5 hours	1 hours
Los Angeles	689	11 hours	1.5 hours
Phoenix	663	11.5 hours	1.5 hours
San Diego	750	12 hours	1 hours
San Francisco	736	12 hours	2 hours
Seattle	840	13.5 hours	2 hours

Source: www.slcgov.com/economic-development/transportation

UTAH'S AIRPORTS

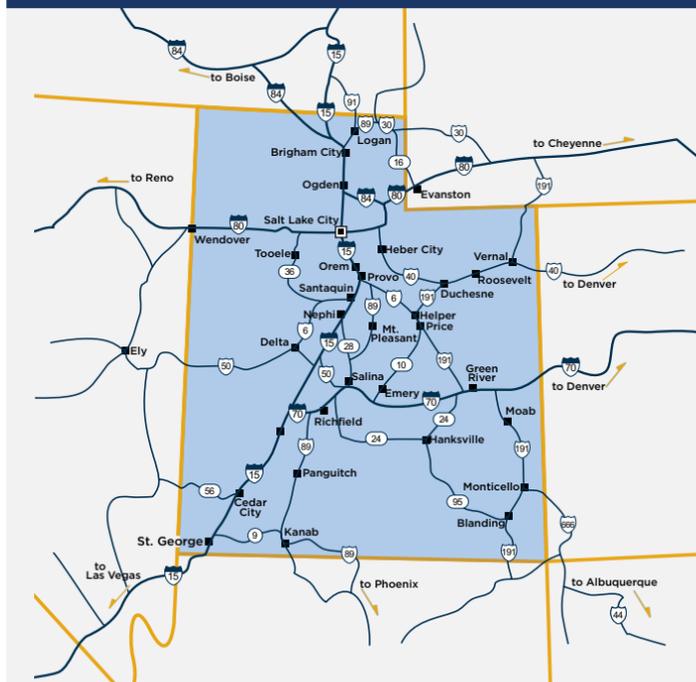
Beaver	Beaver Municipal Airport	U52
Blanding	Blanding Municipal Airport	KBDG
Bluff	Bluff Airport	66V
Brigham City	Brigham City Airport	KBMC
Bryce Canyon	Bryce Canyon Airport	KBCE
Cedar City	Cedar City Regional Airport	KCDC
Delta	Delta Municipal Airport	KDTA
Duchesne	Duchesne Municipal Airport	U69
Dutch John	Dutch John Airport	33U
Escalante	Escalante Municipal Airport	1L7
Fillmore	Fillmore Municipal Airport	KFOM
Glen Canyon	Bullfrog Basin Airport	U07
Green River	Green River Municipal Airport	U34
Halls Crossing	Cal Black Memorial Airport	U96
Heber	Heber City Municipal Airport	
Huntington	Huntington Municipal Airport	69V
Hurricane	General Dick Stout Field Airport	1L8
Junction	Junction Airport	U13
Kanab	Kanab Municipal Airport	KKNB
Loa	Wayne Wonderland Airport	38U
Logan	Logan-Cache Airport	KLGU
Manila	Manila Airport	40U
Manti	Manti-Ephraim Airport	41U
Milford	Milford Municipal/	
Moab	Canyonlands Field Airport	KCNY
Monticello	Monticello Airport	U43
Morgan	Morgan County Airport	42U
Mount Pleasant	Mount Pleasant Airport	43U
Nephi	Nephi Municipal Airport	U14
Ogden	Ogden-Hinckley Airport	KOGD
Panguitch	Panguitch Municipal Airport	U55
Price	Carbon County Regional Airport	KPUC
Provo	Provo Municipal Airport	KPVU
Richfield	Richfield Municipal Airport	KRIF
Roosevelt	Roosevelt Municipal Airport	74V
Salina	Salina-Gunnison Airport	44U
Salt Lake City	Salt Lake City International Airport	KSLC
Salt Lake City	Salt Lake City Municipal 2 Airport	U42
Spanish Fork	Spanish Fork-Springville Airport	U77
St George	St George Municipal Airport	KSGU
Tooele	Bolinder Field-Tooele Valley Airport	KTVY
Vernal	Vernal Regional Airport	KVEL



LOGAN-CACHE AIRPORT



MAJOR FREEWAY SYSTEMS



"In Salt Lake City 20% of workers find a way to get to work besides driving alone, which leaves the roads less jammed. It's not an accident that commuters in Salt Lake have it better than elsewhere. The state of Utah has poured resources into initiatives that strengthen the city's infrastructure, including 44 miles of 'hot lanes,' carpool lanes that single-occupancy drivers can use for a fee, expediting their trip, and special road-construction techniques that minimize interruptions to traffic."

- Forbes, Best and Worst Cities for Commuters, 2010

SIGNIFICANT INTERSTATE HIGHWAYS:

Utah's interstate highways provide efficient access to population and economic centers in neighboring states, while the in-state highways offer effective connections between cities and the State's many recreation areas.

I-15 runs north into Idaho and south into Arizona; ultimately, it runs from southern California to the Canadian border.

- I-80 runs coast to coast from San Francisco to New York.
- I-70 originates in central Utah and heads east through Colorado and all the way to Maryland.
- I-84 originates in north-central Utah and runs to the Pacific Northwest.
- I-215 is a major link for interstate traffic in the Salt Lake metro area. Recent roadway projects have saved more than \$23 million in user costs, according to travel time studies.

MOTOR CARRIERS/TRUCKING:

There are currently approximately 700 trucking companies based in Utah, and intrastate and interstate motor freight services are provided by approximately 2,500 registered carriers. Carriers within the State provide one-day and two-day direct services to any point in the continental Western United States. Because of the State's dynamic transportation system, the State is ideal for distribution and logistics companies, which is why businesses like Procter & Gamble and Wal-Mart have located their regional hubs within the State.

- More than 2,300 interstate and intrastate motor freight carriers operate in Utah.
- Daily direct service from Salt Lake City to all major cities in the continental U.S. and Canada is available through these carriers.
- The trucking industry employs more than 13,000 workers in Salt Lake County.
- **The Union Pacific intermodal hub provides connections to major eastern and western population centers 24 hours a day, seven days a week.**

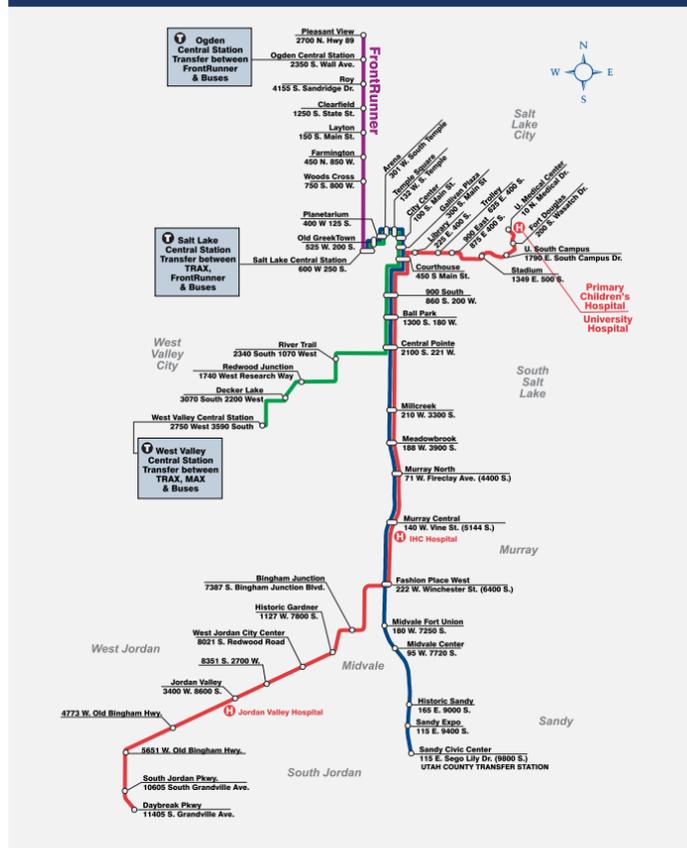
PORT OF ENTRY

Salt Lake City is home to a full-service customs port city. Goods that enter under bond may be stored in customs-bonded facilities for up to five years without payment of customs duty. If goods are exported during this period, no duty is paid. Otherwise, duties are payable at the end of the term or upon entry into U.S. markets for consumption.

EXPORTS

Utah's total exports rose from \$13.9 billion in 2010 to an estimated \$19.0 billion in 2011, an increase of 37.9%. A large majority of Utah exports are primary metals. Shipments of primary metals, particularly gold, accounted for approximately 64% of total exports during 2011, up from 55% in 2010.

TRAX



MASS TRANSIT:

Utah has a robust mass transit network, including a complementary system of bus transit, TRAX light rail and FrontRunner commuter rail.

- The Utah Transit Authority operates a fleet of more than 600 buses and paratransit vehicles, 400 vanpools, 146 light rail vehicles, 63 commuter rail cars and 18 locomotives.
- **UTA has a 1,600-square-mile service area that includes 75 cities in six counties, one of the largest geographical service areas of any transit agency in the U.S.**
- TRAX light rail consists of three lines with 41 stations. By the end of 2013, TRAX will also serve the airport and will expand south for a total of 50 stations.
- TRAX carries about 80,000 riders per weekday.
- FrontRunner commuter rail spans 89 miles, connecting Ogden, Salt Lake and Provo, and connects with bus and light rail stops.
- FrontLines 2015 is a \$2.8 billion program with five UTA rail projects that will be in operation by 2015 and will add 70 miles to the network.
- UTA has installed GPS technology on each of its transit vehicles, allowing riders to get real-time, accurate information regarding bus routes or train locations.

RAIL:

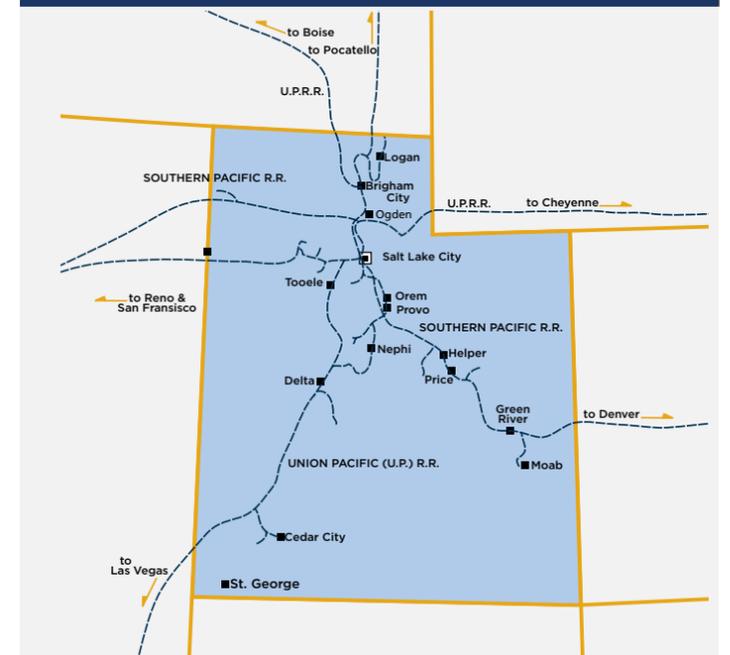
Utah has approximately 1,700 miles of railroad track stretching from Iron County in the southwest, Grand County in the southeast, Tooele County in the west and Box Elder and Cache counties in the north. Utah's central location in the Western U.S. makes it an excellent interline switching route for shipments headed to the West Coast, as well as to Eastern and Midwestern main terminals.

- **Utah has about 1,500 miles of railroad track.**
- Union Pacific's intermodal hub in Salt Lake can service 250,000 truck, rail and ocean-going containers annually.
- Utah's central location makes it an excellent interline switching route.
- Eight freight railroads operate in Utah.
- For passenger rail, Amtrak provides a wide range of times and connections.

UNION PACIFIC



MAJOR UTAH RAIL LINES





EDUCATION IS A TOP PRIORITY FOR UTAH GOVERNOR GARY HERBERT'S ADMINISTRATION.

10
Utah has 10 public and three Utah-based private universities and colleges.

EDUCATION

Education is consistently ranked as one of Utah's top priorities among citizens, business leaders and policymakers. Boasting the nation's youngest population, the education and training of Utah's youth is both a challenge and an opportunity. Governor Gary Herbert has made education a top priority of his administration, and is working with educators, business executives and community leaders to develop the next generation into a dynamic, educated workforce.

HIGHLIGHTS

UTAH RESEARCH UNIVERSITIES HAVE BEEN EXTREMELY EFFECTIVE AT COMMERCIALIZING PROMISING TECHNOLOGIES.

90%
Approximately 90 percent of Utahns have earned at least a high school degree.

#1
The University of Utah ranked first in 2010 and 2011 for the number of start-ups powered by technology developed by faculty at a U.S. university. In 2012 the U took the #2 spot behind none other than MIT.

K-12 EDUCATION

Utah has a larger portion of its population in the 5-17 school age group (22 percent) than any other state. Utah boasts a network of public and private schools that offer high-quality primary and secondary education to students across the state. Utah has 41 public school districts; about 1,000 schools; and nearly 600,000 students. The state has nearly 26,000 teachers and a pupil/teacher ratio of 22.80.

LITERACY AND NUMERACY

PERCENTAGE OF STUDENTS PROFICIENT ON THE LANGUAGE ARTS CRTS

	Elementary	Secondary
2006	78%	78%
2007	77%	80%
2008	77%	80%
2009	78%	81%
2010	78%	84%

Source: Utah State Office of Education

*CRTs = Criterion Reference Tests

PERCENTAGE OF STUDENTS PROFICIENT ON THE MATH CRTS

	Elementary	Secondary
2009	71%	58%
2010	75%	58%

Source: Utah State Office of Education

*CRTs = Criterion Reference Tests

STUDENTS IN CONCURRENT ENROLLMENT

2004-05	26,680
2005-06	27,396
2006-07	27,967
2007-08	28,277
2008-09	27,444

Source: Utah State Office of Education

EDUCATIONAL ATTAINMENT HIGHLIGHTS

- Utah's graduation rate is above the national average.
- Graduation rates increased by 7 percent from 2008 to 2011.
- Dropout rates decreased by 8 percent from 2008 to 2011.
- 31,411 students graduated in 2011.
- The percentage of graduates has noticeably increased over the past four years for some subgroups. For example, English language learners' graduation rates have increased from 16 percent to 45 percent, and economically disadvantaged students' graduation rates have increased from 54 percent to 63 percent. Total minority graduation rates have increased for the past four years.
- 20,449 students took 33,017 AP exams, passing at a rate of 68 percent.
- 97 percent of high school seniors took the ACT in 2012.

EDUCATIONAL ATTAINMENT

Total population over age 25	1,503,241
Less than 9th grade	47,473
9th to 12th grade, no diploma	93,891
High school graduate	373,409
Some college, no degree	407,938
Associate's degree	138,241
Bachelor's degree	299,160
Graduate or professional degree	143,129

LARGEST SCHOOL DISTRICTS IN UTAH

Jordan School District	81,485
Granite School District	70,166
Davis County School District	66,614
Alpine School District	62,281

SCHOOL ENROLLMENT

Population 3 years and over enrolled in school	859,875
Nursery school, preschool	53,645
Kindergarten	46,993
Elementary school (grades 1-8)	353,421
High school (grades 9-12)	171,404
College or graduate school	234,412

MEDIAN STUDENT-TEACHER RATIO

21.92	School District Median
20.72	Charter Median
21.80	State Median

PUBLIC CHARTER SCHOOLS

There are currently 84 charter schools in Utah serving over 40,000 students. Each charter school student gets approximately \$5,800. The combined total of the charter school population equals the fifth largest school district in the state. Even at that number, the demand outpaces the supply; approximately 10,000 children are wait-listed statewide every year.

Charter Schools by the Numbers

- 78 charter schools
- 70 charter schools authorized by the Utah State Board of Education
 - 3 charter schools authorized by Salt Lake City School District
 - 2 charter schools authorized by Logan City School District
 - 1 charter school authorized by Cache County School District
 - 1 charter school authorized by Iron County School District
 - 1 charter school authorized by Jordan School District
 - 40,121 charter students

Charter School Demographics

- 16.8% Ethnic minority students
- 11.54% Special education students
- 27.6% Economically disadvantaged students

PRIVATE SCHOOLS

Utah is home to nearly 130 private and parochial schools that educate approximately 20,000 students.

- 10 Christian schools**
- 1 Episcopal school**
- 15 Roman Catholic schools**
- 14 Montessori schools**



HIGHER EDUCATION

Students pursuing higher education have a diverse and compelling set of educational options to choose from. A wide range of public and private institutions cater to a broad variety of academic interests and career goals.

Applied Technology Education

Utah's applied technology schools provide highly specialized education and training that have created a robust workforce for industry needs. In 2001, the state launched the Utah College of Applied Technology (UCAT), which provides official Applied Technology Education (ATE) programs.

Colleges and Universities

Utah has a robust and dynamic set of colleges and universities that offer a variety of educational programs and degrees.

Utah students are served by three public community colleges:

- College of Eastern Utah – Utah State University (Price)
- Salt Lake Community College (Salt Lake City)
- Snow College (Ephraim)

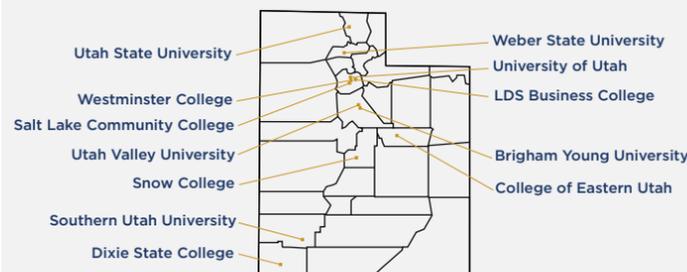
Utah colleges and universities offer many bachelor's degree programs:

- Southern Utah University (Cedar City)
- Dixie University (St. George)
- Utah Valley State University (Orem)
- Weber State University (Ogden)
- Westminster College (Salt Lake City; private)

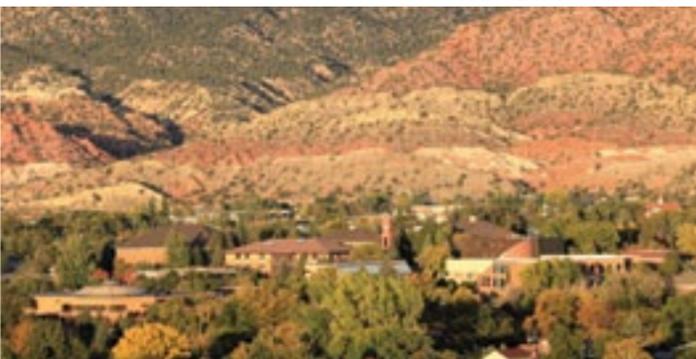
Utah has three major Ph.D.-level research universities:

- University of Utah (Salt Lake City)
- Brigham Young University (Provo; private)
- Utah State University (Logan)

UTAH HIGHER EDUCATION INSTITUTIONS



SOUTHERN UTAH UNIVERSITY



2012 COLLEGE ENROLLMENT NUMBERS

College	Full-time Faculty	2012 Enrollment	2011 Enrollment
Brigham Young University	DND	33,336	32,980
Dixie State University	170	8,863	9,086
Salt Lake Community College	DND	30,112	33,167
Snow College	DND	4,599	4,465
Southern Utah University	DND	8,297	7,750
University of Utah	1,343	32,398	31,673
Utah College of Applied Technology	507	39,377	41,492
Utah State University	DND	28,786	28,994
Utah Valley University	552	31,556	33,395
Weber State University	481	26,681	25,483
Western Governors University	854	36,000	30,000
Westminster College	145	3,300	3,300

Source: Utah Systems of Higher Education

HIGHER EDUCATION HIGHLIGHTS

- 70 percent of BYU students are fluent in a second language.
- BYU boasts the 15th-largest study abroad program in the country.
- University of Utah has a top-25 MBA program.

University of Utah ranked No. 1 in the number of spinoff companies produced in 2010 and 2011.

- Southern Utah University and Utah State University both ranked among the Princeton Review's 150 Best Value colleges for 2012.
- SLCC Ranked No. 3 in the nation for associate degrees obtained during 2012.

INDUSTRY COLLABORATION

Prosperity 2020

Business, community and education leaders have formalized an unprecedented partnership to enhance educational performance and place Utah on the path to enduring prosperity. The movement is called Prosperity 2020 and it sets ambitious goals for public and higher education over the next decade.

Three Big Goals by 2018

- 66 percent of Utahns will hold postsecondary degrees or training.
- 90 percent of elementary students will be proficient in reading and math.
- Utah will be a top 10 state for STEM jobs.

Utah Science Technology and Research

The Utah Science Technology and Research initiative (USTAR) is a long-term, state-funded investment to strengthen Utah's "knowledge economy" and to foster research-related economic development in Utah's institutions of higher learning. In 2006, the Utah Legislature passed SB 75 with overwhelming support. SB 75 allocated \$179 million to the USTAR Economic Development Initiative, \$15 million in ongoing annual funding to support research teams at the University of Utah and Utah State University, \$4 million to support economic outreach programs around the State and \$160 million toward the construction of new research facilities at the University of Utah and Utah State University.

USTAR provides funding that accelerates the ability of the U of U and USU to recruit world-class researchers, specifically into high-growth focus. USTAR has hired 50 top all-star or "catalyst-type" researchers who have attracted \$131 million in federal and industry-sponsored grant funding to the State. USTAR research has yielded more than 330 invention disclosures with 185 patents and provisional patents filed to date.

The initiative enabled the construction of two state-of-the-art interdisciplinary research and development facilities at the Salt Lake City and Logan campuses. These buildings have added more than 300,000 square feet to the State's "innovation infrastructure," and house new advanced assets such as a BioSafety Level 3+ lab at USU and a comprehensive nanofabrication and imaging suite at the U of U.



USTAR also operates outreach teams across the state to help entrepreneurs and existing companies commercialize new technology and access the resources available at higher education institutions. USTAR regional outreach has conducted hundreds of projects with emerging businesses in 20 out of 29 counties, helping more than 40 new companies launch and new products to reach the market.

USTAR FOCUS AREAS:

BioDevice and BioPharma

- Center for Human Nutrition Studies, USU
- Biomedical Device Innovation, U of U
- Synthetic Biomanufacturing Institute, USU
- Veterinary Diagnostics and Infectious Disease, USU

Nanotechnology

- Wireless Nanosystems, U of U
- Nanotechnology Biosensors, U of U
- Micro and Nano Systems Integration, U of U

Energy

- Alternative and Renewable Energy, U of U
- Fossil Energy – Carbon Engineering, U of U
- USTAR Advanced Transportation Institute, USU

Medical Imaging and Brain Medicine

- Circuits of the Brain, U of U
- Diagnostic Neuroimaging, U of U
- Imaging Technology, U of U
- Nanoscale and Biomedical Photonic Imaging, U of U

Visualization Technology

- Digital Media, U of U

Space Innovations

- STORM, USU
- Space Weather, USU

EDUCATION AGENCIES

Utah State Office of Education

250 E. 500 South
 PO Box 144200
 Salt Lake City, UT 84114
 Phone: (801) 538-7500
www.schools.utah.gov

Utah Education Network

801-581-2999
 800-866-5852
www.uen.org

Utah Education Association

875 E. 5180 South
 Murray, UT 84107-5299
 Phone: 801-266-4461
 Toll Free: 800-594-8996
 Fax: 801-265-2249



HIGHLIGHTS

Governor Gary Herbert's administration has developed a **MAJOR STRATEGIC ENERGY PLAN** to address energy independence and economic development needs.

LOWEST
Utah's electric power and natural gas rates are among the nation's lowest.

HIGHEST
Utah has the highest broadband participation rates of any U.S. state.

UTAH IS ENDOWED WITH ABUNDANT NATURAL GAS RESOURCES.

20,000
Energy is also major driver of Utah's economy. Nearly 20,000 Utahns work in energy sector jobs, representing 1.4% of all state employment and 2.6% of total wages paid.

14TH
U.S. COAL PRODUCTION BY STATE

11TH
U.S. CRUDE OIL PRODUCTION BY STATE

9TH
U.S. NATURAL GAS (DRY) PRODUCTION BY STATE

3RD LOWEST
AVERAGE PRICE OF RESIDENTIAL NATURAL GAS

4TH LOWEST
AVERAGE PRICE OF ELECTRICITY

UTAH'S ENERGY PRODUCTION BY THE NUMBERS:

Utah has a rich history developing traditional fossil fuel energy resources. Today, State leaders have positioned Utah to continue its legacy as an energy producer, focusing on a combination of traditional and renewable energy resources.

Traditional Energy Production

- 14th in coal production nationally (2011), with 15 billion recoverable tons.
- 11th in oil production nationally (2011), with a 12.3% production increase expected in 2012.
- 9th in natural gas production nationally (2011), with a 8.8% production increase expected in 2012.

Vast reserves of oil shale and oil sands:

- 77 billion economically recoverable barrels from oil shale.
- 15 billion economically recoverable barrels from oil sands.

Renewables:

- 3rd in geothermal capacity, with a 50% increase in capacity coming online in 2013.
- Nearly 325 MWs of wind power capacity already deployed statewide.
- Utah was one of only six states included in the Department of Energy's Solar Energy Zone Programmatic Environmental Impact Statement, clearly demonstrating the quality of the state's resource.
- Utah has seen at least eight large distributed solar projects built on large rooftops throughout the state, and the deployment of residential solar has skyrocketed in recent years due to the precipitous decline in the cost of photovoltaic panels.
- **27 of Utah's 29 school districts have solar projects deployed on the rooftops of their schools.**

ENERGY AND THE ECONOMY

Business and residential consumers in Utah enjoy some of the least expensive, most stable energy supplies in the nation, including energy from renewable sources. With the exception of crude oil, Utah currently produces more energy (including electricity, transportation fuels, and fuel for residential, commercial and industrial sectors) than it uses.

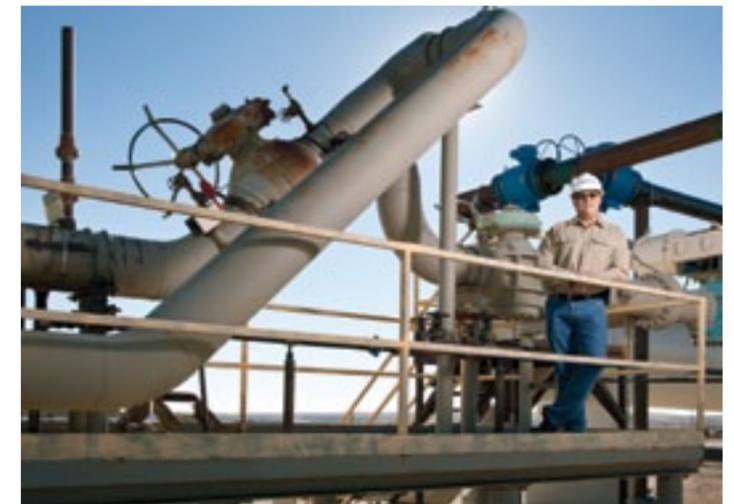
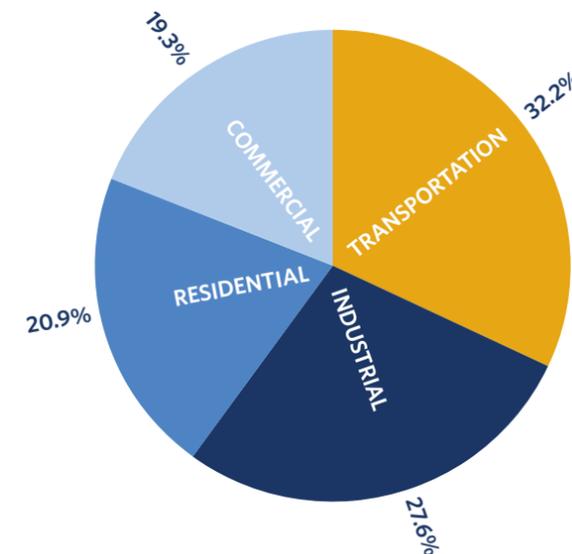
- In the first quarter of 2012 conservative estimates showed 17,486 energy sector jobs, representing 1.4% of all state employment and 2.6% of total wages paid.
- **The average wage paid in Utah's energy sector is 186% of the state's median wage.**
- Utah's breadth of conventional and alternative resources has brought a unique energy focus to the state's premier research universities, which are renowned for their technology commercialization programs. This nexus provides a fertile ground for innovation in energy development here in Utah.

ENERGY AND UTILITIES: UTAH'S COMPETITIVE EDGE

There are many reasons that Utah is a leader among states in the areas of job creation and economic development, not least of which is the State's stable and cheap cost of energy for households and businesses. For example, in 2011 the residential cost of natural gas in Utah was the 3rd lowest in the nation and the residential cost of electricity in Utah was the 4th lowest in the nation. The average rate in Utah is 24% lower than the national average.

In addition to other benefits such as Utah's low 5% flat corporate tax rate and its young and educated workforce, these low energy costs have been instrumental in Utah's being listed as the Best State for Business by *Forbes* for the third consecutive year.

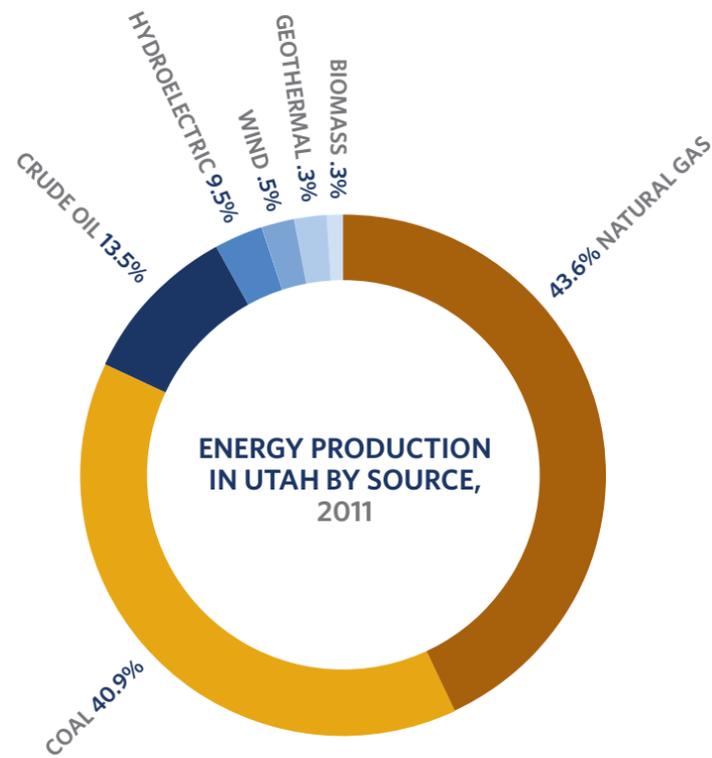
ENERGY CONSUMPTION IN UTAH BY SECTOR, 2011



QUESTAR WEXPRO EMPLOYEE

ENERGY & UTILITIES

The State of Utah boasts one of the nation's least expensive and most stable energy supplies in the nation. Offering an innovative combination of traditional energy resources coupled with renewable resources, Utah is leading the way toward energy independence. The State is also considered one of the most tech-savvy, with leading telecommunications capabilities that keep Utahns connected. The State's overall energy and utility infrastructure keep the State's citizenry and businesses running.



CORE GOALS OF THE UTAH STRATEGIC ENERGY INITIATIVE

- 1. Meet the projected energy growth** demands over the next decade by making balanced use of fossil fuels and alternatives and renewable resources in a market-driven, cost effective, and environmentally responsible way.
- 2. Ensure Utah's continued economic development** through access to our own clean and low-cost energy resources.
- 3. Develop the best new cutting-edge technologies**, particularly those that enable us to utilize precious natural resources with an elevated environmental consciousness, and deploy them in Utah, the nation, and the world.
- 4. Create new and support existing energy** related manufacturing opportunities and jobs in Utah.
- 5. Modernize the regulatory environment** to support sustainable power generation, energy transmission solutions and energy conservation.
- 6. Promote energy efficiency**, conservation and peak consumption reductions.
- 7. Facilitate the expansion of responsible development** of Utah's energy resources, including traditional, alternative and renewable sources.
- 8. Pursue opportunities for Utah to export** fuels, electricity and technologies to regional and global markets.
- 9. Enhance and further integrate partnerships** between industry, universities, state government and local communities—especially those in energy-rich rural communities to address future energy challenges and opportunities.
- 10. Collaborate with other western regional states** to present a strong and unified voice to federal regulatory agencies on energy and public land issues.

STATE ENERGY POLICY & GOVERNOR HERBERT'S ENERGY PLAN

In 2006, the State of Utah adopted a State Energy Policy (UC 63M-4-301) that affirmed the following policy goals:

- Utah will have adequate, reliable, affordable, sustainable, and clean energy resources.
- Utah will promote the development of both nonrenewable and renewable energy resources, and will promote the study of nuclear generation.
- Utah will promote the development of resources and infrastructure sufficient to meet its demand, and to reduce dependence on foreign resources.
- Utah will allow market forces to drive energy development, yet will be willing to use incentives as necessary to ensure the optimal development of Utah's resources.
- Utah will pursue energy conservation goals.

In 2011, Governor Gary R. Herbert spearheaded Utah's 10-Year Strategic Energy Plan, a nationally lauded document that put forth 10 goals and 8 recommendations. The recommendations are as follows:

- Create an Office of Energy Development focused on economic development and policy.
- Create an effective strategy for development on public lands.
- Leverage Utah's research institutions to advance responsible energy development.
- Promote the judicious use of incentives to advance responsible energy development goals.
- Work to make regulatory processes more streamlined and transparent.
- Create state-wide plan to conserve energy.
- Promote alternative means of transportation and alternative fuels through the addition of necessary infrastructure, etc.
- Pursue options to boost base-load generation of electricity to prepare for a future of continued growth.



WELLINGTON COAL CLEANING FACILITY



Irene Fletcher, *Skating Party*, ca. 1940s

POPULATION

Utah has one of the nation's fastest-growing populations. The Beehive State has the nation's highest fertility and birth rates, highest life expectancy rate, and highest net in-migration rate. People from around the world come to Utah for its many outdoor attractions and end up staying for the rest of their lives. Utah's population has helped build one of the nation's most robust and productive economies.

To help sustain Utah's positive economic momentum and maintain the State's renowned quality of life, Utah is taking action now. For example, multiple Metropolitan Planning Organizations (MPOs) have been brought together under the Utah Department of Transportation's (UDOT) Unified Transportation Plan to anticipate and embrace the challenges and opportunities of rapid population growth. With approval by the Governor's Economic Council, the State of Utah is working to stay ahead of the curve by working with long term-planning organizations, such as Envision Utah, to identify and budget for critical needs now.

HIGHLIGHTS

3.10

Utah's average household size, **3.10 persons**, is the largest in the U.S.

2.60

Utah's fertility rate of **2.60 per woman** ranks first nationally.

29.2

Utah's median age of **29.2** is the youngest in the U.S.

#1

Utah ranks **first nationally** in percentage of family households (71.4 percent) and married couple families (60.5 percent).



POPULATION

Utah's 2011 population increased 41,743 people, or 1.5 percent from 2010, ranking Utah third among states in population growth. Utah grew more than twice as fast as the nation from 2010 to 2011. The United States 2011 population increased by 2,261,698 people, or 0.7 percent from 2010.

2012 OUTLOOK

Natural increase (births less deaths) is anticipated to add 39,100 people to Utah's population in 2012. While net in-migration has slowed since the peak of the economic expansion, Utah's net migration is projected to remain positive at 5,000 people.

UTAH'S POPULATION GROWTH

By 2060, Utah's population is projected to be more than 6.84 million people. This equates to a 146 percent increase in the next 52 years.

Since 2001, total employment in Utah increased 19.1 percent, while growth in population was 17.1 percent. Most of the growth in total employment between 2001 and 2007 occurred in the mining, educational services, and health and social services sectors. The largest decreases in employment were in the manufacturing and farm sectors. By 2020, the fastest-growing sectors are expected to be educational services, health and social services, and administrative and waste services.

POPULATION FAST FACTS

	UTAH	USA
Population	2,817,222	311,591,917
Persons under 5 years	9.3%	6.5%
Persons under 18 years	31.2%	23.7%
Persons 65 years and over	9.2%	13.3%
Female persons	49.8%	50.8%
Persons per square mile	33.6	87.4

Source: 2012 U.S. Census Quick Facts

UTAH POPULATION PROJECTION

YEAR	POPULATION
2010:	2,927,643
2020:	3,652,547
2030:	4,387,831
2040:	5,171,391
2050:	5,989,089
2060:	6,840,187

Source: Governor's Office of Planning and Budget



UTAH'S MOST POPULATED CITIES

CITY	2012 CENSUS	2011 ESTIMATE	% CHANGE
Salt Lake City	186,440	189,899	1.9
West Valley City	129,480	131,942	1.9
Provo	112,488	115,321	2.5
West Jordan	103,712	105,675	1.9
Orem	88,328	90,727	2.7
Sandy	87,461	89,200	2.0
Ogden	82,825	83,949	1.4
St. George	72,829	74,770	2.6
Layton	67,311	68,459	1.8
Taylorsville	58,652	59,767	1.9

UTAH'S FASTEST-GROWING CITIES

CITY	2012 CENSUS	2011 ESTIMATE	% CHANGE
Heber	11,392	11,795	3.8%
Park City	7558	7822	3.5%
Saratoga Springs	17,781	18,299	2.9%
Salem	6423	6603	2.8%
Spanish Fork	34,691	35,659	2.8%
Alpine	9555	9821	2.8
Santaquin	9128	9381	2.8%
Highland	15,523	15,953	2.8%
Eagle Mountain	21,415	22,008	2.8%
Springville	29,466	30,281	2.8%

UTAH'S GROWING POPULATION BY THE NUMBERS

YEAR	BIRTH UTAH	BIRTH U.S.	DEATH UTAH	DEATH U.S.	NATURAL INC. UTAH	NATURAL INC. U.S.	MARRIAGE UTAH	MARRIAGE U.S.	DIVORCE UTAH	DIVORCE U.S.
2000	21.1	14.1	5.5	8.7	15.6	5.7	10.6	8.4	4.3	4.1
2001	20.8	14.1	5.5	8.5	14.3	5.6	10.9	8.2	4.2	4.0
2002	20.8	13.9	5.5	8.5	15.3	5.4	10.3	7.8	4.0	4.0
2003	20.6	14.1	5.5	8.3	15.1	5.8	10.1	7.7	4.0	3.8
2004	20.5	14.0	5.4	8.1	15.1	5.9	9.6	7.8	4.0	3.7
2005	20.2	14.0	5.2	8.2	15.0	5.8	9.5	7.6	3.9	3.6
2006	20.4	14.2	5.2	8.2	15.2	6.0	9.5	7.6	3.8	3.6
2007	20.4	14.3	5.2	8.0	15.2	6.3	8.9	7.3	3.5	3.6
2008	20.2	14.0	5.0	8.1	15.1	5.8	8.7	7.1	3.6	3.5
2009	19.2	13.5	5.0	7.9	14.2	6.1	8.2	6.8	3.6	3.4
2010	18.9	12.9	5.3	7.9	13.6	5.0	7.8	N/A	3.7	N/A

Rates for births, deaths, marriages, and divorces are per 1,000 population. Rates for natural increase are births minus deaths per 1,000 population. Source: Utah Department of Health Center for Health Data

AMERICA'S MOST YOUTHFUL STATE

Utah is home to one of the nation's most youthful states, which contributes to the state's dynamic workforce, energy and productive lifestyle. Utah's median age is the country's youngest at 29.6, much lower than the national average of 37.3.

Utah continues to report the highest birth rate in the United States, with 19.2 live births per 1,000 total population in 2009. The preliminary U.S. birth rate during the same timeframe was 13.5 per 1,000 population—considerably lower than Utah's. In the 2009 preliminary state ranking of birth rate data, Texas and Alaska had the next highest birth rates in the U.S. with both states' rates at 16.2 live births per 1,000 total population compared to Utah's 19.2. Vermont reported the lowest birth rate in the U.S. in 2009 with 9.8 live births per 1,000 total population.

117 LANGUAGES

A DIVERSE STATE

Utah, along with the rest of the nation, is becoming more ethnically and racially diverse, with much of this diversity resulting from recent immigrants and their children. In the 2010 Census, over one-third of the nation's population is classified as minority, while Utah's share reached one-fifth. Today, estimates are that 117 different languages are spoken in Utah, giving the state a potentially new and stronger reach into the global economy and culture.



HIGHLIGHTS

5

Utah is home to **five national parks**, seven national monuments, two national recreation areas and six national forests.

14

Utah has **14 world-class ski resorts**, most within a one-hour drive from Salt Lake International Airport.

125,000

The Tony Award-winning Utah Shakespeare Festival draws more than 125,000 visitors each year.

SALT LAKE CITY WAS JUST NAMED AS ONE OF ZAGAT'S UP-AND-COMING FOOD CITIES

RANKINGS

- Utah cities in Kiplinger's Personal Best Cities for Every Age, 2012:
Ogden-Clearfield
Provo-Orem
Salt Lake City
St. George
- Salt Lake City ranked No. 1 in Kiplinger's 10 States with the Biggest Rate of Job Growth in 2012.
- Salt Lake City ranked as one of Kiplinger's 10 greatest cities for young adults in 2010.

Utah ranked No. 5 in the national Gallup Healthways Well-Being Index for 2011.

- Utah ranks No. 10 among states for median household income, according to the U.S. Census.

QUALITY OF LIFE

Whether you want to spend your days skiing, golfing, visiting a world-class museum or shopping, it's all happening in Utah. The Beehive State consistently ranks as one of the nation's best states for quality of life. Many executives, in fact, have visited the state as a tourist and now call Utah home. From majestic mountains, to serene desert landscapes, to a lively arts and entertainment scene, Utah is the place to be.

A SAMPLING OF UTAH ATTRACTIONS

1. Temple Square

One of Utah's top tourist destinations. Attractions include the iconic Salt Lake Temple and the Church History Museum.
www.visittemplesquare.com

2. Utah's Hogle Zoo

Covering 42 acres, the zoo boasts more than 800 animals.
www.hoglezoo.org

3. Lagoon Amusement Park

This amusement park has nearly 50 rides, along with games and a water park.
www.lagoonpark.com

4. Clark Planetarium

The planetarium features space exhibits, educational shows and current movie releases in its IMAX theatre.
clarkplanetarium.org

5. Natural History Museum of Utah

This beautiful museum showcases Utah's natural history with artifacts, dinosaurs exhibits, science displays and hands-on activities.
www.nhmu.utah.edu

6. Timpanogos Cave Monument

A short but invigorating hike leads to three spectacular caverns high in the Wasatch Mountains.
www.nps.gov/tica

7. Antelope Island

The largest island in the Great Salt Lake, Antelope Island is a prime destination for camping, hiking, biking, horseback riding and viewing wildlife. www.stateparks.utah.gov/parks/antelope-island

8. Miller Motorsports Park

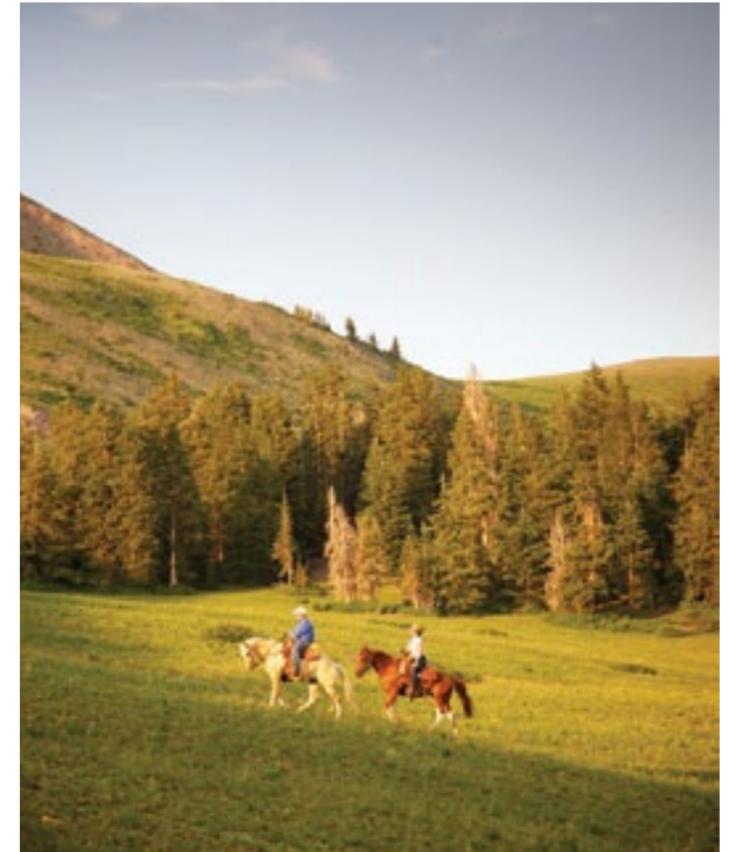
This state-of-the-art road racing facility caters to automobiles, motorcycles and karts.
www.millermotorsportspark.com

9. Heber Valley Historic Railroad

View the beautiful Heber Valley while riding a vintage train.
www.hebervalleyrr.org

10. Thanksgiving Point

The institute encompasses museums, gardens, restaurants, activities and events.
www.thanksgivingpoint.org



AN IDEAL CLIMATE

Utah boasts a four-season climate with lots of sunshine and low humidity.

- Mountain ranges protect the Salt Lake metropolitan area from harsh weather.
- Geography encompasses mountains and fertile valleys, arid deserts, sand dunes and thriving pine forests.
- Average daytime high temperatures range from 37 degrees in January to 93 degrees in July.

FOUR-SEASON RECREATION

SUMMER ACTIVITIES	WINTER ACTIVITIES	WATER ACTIVITIES
Camping	Skiing	Fishing
Hiking	Snowboarding	Whitewater rafting
Mountain biking	Cross-country skiing	Kayaking
ATV riding	Ice climbing	Boating
Rock climbing	Snowshoeing	Jet skiing
Road cycling	Snowmobiling	Scuba diving
Hunting	Sledding/tubing	Parasailing
Horseback riding	Ice skating	Ice fishing
Bird/wildlife watching	Snowkiting	Houseboating
Golf	Ice fishing	Swimming



KAYAKING THE GREAT SALT LAKE NEAR ANTELOPE ISLAND

A SAMPLING OF PERFORMING ARTS

- 1. Ballet West**
One of America's leading ballet companies.
www.balletwest.org
- 2. Utah Opera**
Performs four annual productions in the Capitol Theatre.
www.utahopera.org
- 3. Utah Symphony**
Performing more than 70 subscription concerts annually in Abravanel Hall.
utahsymphony.org
- 4 Repertory Dance Theatre**
Dedicated to the creation and performance of modern dance.
www.rdtutah.org
- 5. Ririe-Woodbury Dance Company**
Commissions and performs original works.
www.ririwoodbury.org
- 6. Salt Lake Acting Company**
Supports emerging playwrights by commissioning and producing new plays.
saltlakeactingcompany.org
- 7. Pioneer Theatre Company**
Produces major musicals and works by contemporary playwrights.
www.pioneertheatre.org



RUTH'S DINER

WORLD-CLASS DINING

Salt Lake City was just named as one of Zagat's Up-and-Coming Food Cities Around the U.S. thanks to an emerging farm-to-table culture and a growing base of award-winning local producers like Creminelli Fine Meats, Slide Ridge Honey and Honey Wine, Snowy Mountain Sheep Creamery, and Amano Artisan Chocolate, as well as statewide local pastured poultry and meat products and dozens of farmers markets.

In addition, several homegrown Utah restaurants that have been featured on the Food Network:

- The Blue Plate Diner
- The Burger Bar
- The Lone Star Taqueria
- Pat's Barbecue
- The Red Iguana
- Ruth's Diner
- Moochie's Meatballs
- Kobe Sushi
- Crown Burgers
- Bruges Waffles and Frites
- Les Madeleines
- Shooting Star Saloon

LOCAL MICRO-BREWERIES

- Epic Brewing Company** www.epicbrewing.com
- The Desert Edge Pub** www.desertedgebrewery.com
- Squatters Pub Brewery** www.squatters.com
- Wasatch Brew Pub** www.wasatchbeers.com
- Bohemian Brewery** www.bohemianbrewery.com
- Red Rock Brewing** www.redrockbrewing.com
- Uinta Brewing** www.uintabrewing.com

SKI RESORT COMPARISON CHART

Resort	Alta	Beaver Mtn	Brian Head	Brighton	Canyons	Deer Valley	Eagle Point	Park City	Powder Mtn	Snow Basin	Snowbird	Solitude	Sundance	Wolf Mtn
Average Annual Snowfall	545	400	350	500+	355	300	400	360	500	400	500	500	300	300
Vertical Drop Serviced by Lift	2,020	1,600	1,320	1,745	3,190	300	1,400	3,100	2,200	3,000	3,240	2,047	2,150	1,000
Lifts	7	6	9	7	20	21	5	15	7	11	11	8	4	4
Skiable Hectares	890	268	267	424	1,618	819	161	1,335	2,832*	1,214	1,011	485	182	44
Number of Runs	115	47	63+	66+	176	100	40	108	135	113	85	65	42	15
Miles to airport	33 SLC	112 SLC	195 LV	35 SLC	33 SLC	39 SLC	227 LV	50 SLC	37 SLC	55 SLC	53 SLC	29 SLC	33 SLC	55 SLC

Source: Ski Utah, www.skiutah.com

SKIING PARK CITY MOUNTAIN RESORT



THE GREATEST SNOW ON EARTH!®

- Readers of *SKI* magazine ranked three Utah resorts in the top 10 North American resorts for 2012-2013:
 - **No. 2 Deer Valley**
 - **No. 4 Park City Mountain Resort**
 - **No. 10 Canyons**
- **Canyons resort** ranked No. 4 in North America in *Outside* magazine
- *TransWorld Snowboarding* magazine ranked **Park City Mountain Resort** the No. 2 overall resort and the No. 2 terrain park in North America. *Freeskier* magazine also ranks Park City as the No. 2 terrain park.
- **Powder Mountain** is ranked the No. 1 Best Value resort by *SKI* magazine.

OLYMPIC VENUES



- Utah Olympic Oval**
5662 South 4800 West (Cougar Lane)
Keams, Utah
Speed Skating
- Salt Lake Ice Center/ EnergySolutions Arena**
301 W. South Temple
Salt Lake City, Utah
Figure Skating, Short Track Skating
- E Center**
3200 S. Decker Lake Dr.
West Valley City, Utah
Ice Hockey
- The Peaks Ice Arena**
100 No. Seven Peaks Blvd.
Provo, Utah
Ice Hockey
- Ice Sheet at Ogden**
4390 Harrison Blvd.
Ogden, Utah
Curling
- Park City Mountain Resort**
1310 Lowell Avenue
Park City, Utah
Giant Slalom, Snowboarding Parallel and Halfpipe
- Deer Valley Mountain Resort**
2250 Deer Valley Drive
Park City, Utah
Slalom, Freestyle Aerials and Freestyle Moguls
- Utah Olympic Park**
Olympic Parkway and Highway 224 at Kimball Junction
Park City
Bobsleigh, Luge, Skeleton, Ski Jumping and Nordic Combined
- Soldier Hollow (Wasatch State Park)**
2002 Soldier Hollow Drive near Midway
Biathlon, Cross-Country Skiing
- Snowbasin Ski Resort**
Highway 167 (Trapper's Loop)
(801) 399-0304
Downhill, Super G, Combined Downhill/Slalom
- Rice Eccles Olympic Stadium**
University of Utah Campus
Salt Lake City
Opening and Closing Ceremonies, Home of Olympic Cauldron
- Olympic Village**
University of Utah Campus
Salt Lake City
Athlete Village

PROFESSIONAL SPORTS TEAMS

Utah Jazz	NBA Basketball
Real Salt Lake	MLS Soccer
Utah Blaze	Arena Football
Utah Grizzlies	ECHL Hockey
Salt Lake Bees	Pacific Coast League baseball
Orem Owlz	Pioneer League
Ogden Raptors	Pioneer League



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PLAN A VISIT TO UTAH

- **Visit Utah**
visitutah.com
- **Ski Utah**
skiutah.com
- **Salt Lake Downtown Alliance**
Map of Downtown Nightlife
downtownslc.org/eatslc/nightlife-restaurant-map
- **Local Food**
ediblewasatch.com
- **Now Playing Utah - Utah's Events Calendar**
nowplayingutah.com
- **Utah Olympic Legacy Foundation**
utaholympiclegacy.com



GOVERNMENT

Utah's government has a legacy of economic stewardship and responsible development. This legacy continues today under the leadership of Governor Gary R. Herbert, who has positioned Utah to be one of the nation's healthiest and most promising economies.

HIGHLIGHTS

#1

Utah ranked No. 1 by *Forbes* for "Best State for Business and Careers" 2010, 2011 and 2012.

#1

Pollina Corporate Real Estate, a gold standard for evaluating states, issued Utah its first No. 1 ranking in 2012.

#2

Utah ranked No. 2 in CNBC's "America's Top States for Business 2012."

#1

Business Facilities ranked Utah as having the best business climate in 2011.

#2

Utah ranked No. 2 "Next Boom States" in the U.S. Chamber of Commerce's "Enterprising States" report.

The American Legislative Exchange Council ranked Utah **NO. 1 IN 2012** for "Expected Economic Recovery and Economic Outlook." Utah has held the number one position for five years in a row.

EXCELLING LEADERSHIP

Governor Gary R. Herbert, Utah's 17th governor, has led Utah's economy to be one of the strongest in the nation during a time of global and national economic unrest. Under his leadership, Utah has become one of the nation's strongest states, boasting a low unemployment rate, sound economic growth and a strategic plan for prosperity.

Governor Herbert is focused on four cornerstones to strengthen Utah's economy: education, energy, jobs self determination — the ability of the state to solve its own problems. As a result, Utah is a premier destination for business and jobs, and Utahns have an enviable quality of life.

Utah's record of economic dynamism extends throughout the State's cities and counties. Three cities named in **Top 10 Best Performing Cities for Business** by Milken Institute 2012

LARGE METRO CITIES: No. 6 - Salt Lake City, No. 7 - Provo
SMALL CITY: No. 1 - Logan

Under Governor Herbert's direction, Utah continues to garner awards and recognition, including:

- No.1 for "Economic Outlook" from the ALEC-Laffer State Economic Competitive Index 2011 (fifth consecutive year).
- No. 1 for "Expected Economic Recovery" from the American Legislative Exchange Council.
- **AAA bond/credit rating from Moody's, Fitch and Standard & Poor's**
- No. 1 "Debt Weight Scorecard" from *Forbes*.
- Utah ranks third for regulatory climate in the Mercatus Center's "Freedom in the 50 States" study (a metric used by *Forbes*).
- Utah ranked No. 1 by *Forbes* for "Best State For Business and Careers" 2010, 2011 and 2012.
- Utah's *Forbes* rankings in those categories are:

■ Business Costs: 12	■ Economic Climate: 6
■ Labor Supply: 4	■ Growth Prospects: 9
■ Regulatory Environment: 6	■ Quality of Life: 15

STRATEGIC LEADERSHIP: 100,000 JOBS IN 1,000 DAYS

Governor Gary R. Herbert created an 11-member Governor's Economic Council to coordinate statewide economic development activities through Utah's unprecedented partnerships and in support of private-sector efforts to create 100,000 jobs in 1,000 days.

Along with a focus on public education, workforce readiness and employer needs, the council will key in on seven action items:

1. Continuing to recruit new companies to the State.
2. Reducing taxes on business expansion inputs for local Utah companies.
3. Increasing access to capital for small and startup businesses.
4. Assisting the growth of companies in rural Utah by expanding the Business Expansion and Retention program and the Rural Fast Track Program.
5. Diversifying and expanding Utah's export base by assisting companies get to market.
6. Implementing the State's 10-Year Energy Plan to ensure access to affordable, reliable and sustainable energy.
7. Ensuring a stable business environment and maintaining Utah's AAA bond-rating through regulatory reform and fiscally prudent management of State government.

ECONOMIC CLUSTERS

Through GOED, the Herbert Administration has strategically identified and developed six economic clusters that serve as a catalyst to focus people, ideas and resources in Utah's areas of economic strength and potential. These targeted clusters create synergies of business development in order to create high-paying jobs and further Utah's economic dynamism. The strategic economic clusters are:

- Aerospace & Defense
- Energy & Natural Resources
- Financial Services
- Software Development & Information Technology
- Life Sciences
- Outdoor Products & Recreation

USTAR

The Utah Science Technology and Research initiative (USTAR) is a long-term, State-funded investment to strengthen Utah's "knowledge economy." This initiative invests in world-class innovation teams and research facilities at the University of Utah (U of U) and Utah State

University (USU), to create novel technologies that are subsequently commercialized through new business ventures.

The USTAR initiative comprises three major components: recruiting and hiring of profitable research teams, construction of state-of-the-art interdisciplinary research buildings, and operation of technology outreach programs throughout the State, with locations at Weber State University, Utah Valley University, USU-Vernal and Southern Utah University. The program has been greatly successful, launching the BioInnovations Center at USU during 2011 and opening the James L. Sorenson Molecular Biotechnology Building, a USTAR Innovations Center, at the U of U during 2012.

USTAR provides funding that accelerates the ability of the U of U and USU to recruit world-class researchers, specifically into high-growth focus. USTAR has hired 50 top all-stars or "catalysts" who have attracted \$131 million in federal and industry-sponsored grant funding to the State. USTAR research has yielded more than 330 invention disclosures with 185 patents and provisional patents filed to date.

USTAR also operates outreach teams across the State to help entrepreneurs and existing companies commercialize new technology and access the resources available at higher education institutions. USTAR regional outreach has conducted hundreds of projects with emerging businesses in 20 out of 29 counties, helping more than 40 new companies launch and new products to reach the market.

Technology Commercialization and Innovation Program (TCIP)

The TCIP is a State-funded grant and mentoring program that was developed for the purpose of commercializing cutting-edge technologies developed at Utah's colleges and universities. Managed by GOED, the TCIP provides grants of up to \$40,000 for university-developed technologies that show promise of commercial success. The grants contribute to Governor Gary Herbert's goal to accelerate the creation of 100,000 new Utah jobs.

There are two types of eligible applicants for this grant:

1. A faculty-led team at a Utah college or university, public or private.
2. A company, existing or startup, that has licensed or is in the process of licensing a technology from a Utah college or university.

Business-building Incentives

The Governor's Office of Economic Development (GOED) provides post-performance financial incentives for business relocation and expansion to select companies that create new, high-paying jobs to help improve the standard of living, increase the tax base, attract and retain top-level management, and diversify the State economy. Incentives are offered as either tax credits or grants. A majority of those incentives requires guaranteed job creation in order to be rewarded.

Economic opportunity grants in 2013 have included funding for Visit Salt Lake to help retain the popular and economically important Outdoor Retailer trade shows through 2016, and funding Startup Ogden to provide tech training and entrepreneurial support.

EDTIF Tax Credit

The Economic Development Zone Tax Increment Finance (EDTIF) is used for projects in specific targeted industries in urban areas and projects. EDTIF is a post-performance, refundable tax credit for up to 30 percent of new State revenues (sales, corporate and withholding taxes paid to the state) over the life of the project (ranging from five to 20 years). It is available to companies seeking relocation and expansion of operations in Utah.

The incentive is based on job creation for jobs paying higher than county median wages and is a post-performance award. Requirements to receive this fund involve:

1. Participation by local government to provide local incentives.
2. Enter into an incentive agreement with GOED, which specifies performance milestones.
3. Demonstrate company stability and profitability.
4. Demonstrate competition with other locations.
5. Create new high-paying jobs in the State:
 - at least 50 jobs in urban counties.
 - at least 125 percent of urban county average or 100 percent of rural county average.

Custom Fit training money can be a part of an incentive mix and is used to help companies train their employees and is administered generally through state colleges and state applied technology centers.

In support of the film industry in the State of Utah, Governor Gary R. Herbert and the State Legislature have approved the **Motion Picture Incentive Program**. The State of Utah may provide a post-performance financial incentive to production companies in order to help develop a strong motion picture industry presence in the State, which will contribute substantially to improving Utah's economy.

The Motion Picture Incentive Program is a post-performance, fully refundable tax credit of production dollars spent in the State of Utah. An approved project spending a minimum of \$1,000,000 in Utah can be rebated 20% to 25% (if certain conditions are met) on every dollar spent in the State.

RURAL DEVELOPMENT

Responsible development of Utah's rural areas is a priority to State leaders. GOED has long supported companies in rural Utah through its **Enterprise Zones** and **Rural Fast Track (RFT)**, which provide training programs, infrastructure development, state income tax credits and other resources to support entrepreneurialism and build stronger business communities. Participating entrepreneurs and growth companies have created new high-quality jobs throughout the State. Over three-quarters of a million dollars in RFT grants were offered in FY12 to support non-retail business expansion in counties with a population less than 30,000. Private investments leveraging the State's investment in those projects exceeded 10:1.

The State of Utah has also invested ongoing funds into the Business Expansion and Retention (BEAR) program to assist with economic, workforce and community development in Utah's 25 "rural" counties.

Utah's statewide business support network also deploys consolidated resources through GOED's 13 Business Resource Centers (BRCs). BRC partners include Small Business Development Centers (SBDC), USTAR, Procurement Technical Assistance Centers (PTAC) as well as microloan organizations and business incubators within Utah's broader business community of chambers and local economic development offices. In fact, PTAC helped Utah small businesses obtain more than \$477 million in contracts in FY12 contributing to about 9,500 jobs — and Utah is on track to break the \$500 million mark in FY13.

INTERNATIONAL CONNECTIVITY

The Governor's **International Trade and Diplomacy Office** assists Utah companies in developing markets for their products and services in foreign countries. The office has launched a series of national and

international exchanges, designed to develop and strengthen personal and business relationships between business and government leaders in Utah and in other U.S. markets and abroad.

GOED also works closely with **World Trade Center Utah** (WTC Utah) to enrich and develop Utah's global network. WTC Utah is a licensed and certified member of the World Trade Centers Association headquartered in New York City. The mission of WTC Utah is to guide Utah companies into profitable global markets. The organization offers a variety of services to help build Utah's international community. Services include:

- Assessment of a company's current global position or international strategy.
- Education in the form of seminars and workshops to help develop a global strategy.
- Connections through the World Trade Center network and co-hosted local events to help in executing global strategy.

The State of Utah has successfully doubled its exports during recent years and according to WISERTrade remains the only state to have achieved continual export growth over the last six years. The State has an aggressive goal to continue expanding its exports in a diversified range of goods and services going forward. According to the U.S. Chamber, "[Utah's] exporting of nonmonetary gold has nearly tripled since 2008 and accounts for a majority of the state's exports by value. Other important exports from the Beehive State include electronic memory circuits, aircraft parts, medical devices and diversified life science products, automotive systems, and X-ray equipment. Utah's biggest trading partners in 2012 were the United Kingdom, at 31 percent, and Hong Kong at 22 percent of total exports."

Top Five Export Industries:	Top Six Destinations in 2012 and 2013:	
Primary Metals	United Kingdom	India
Computer & Electronics	Hong Kong	China
Food & Kindred Products	Canada	Thailand
Transportation Equipment		
Chemicals		

Source: World Trade Center Utah

FUND OF FUNDS

The Utah Fund of Funds is a \$300 million State of Utah economic development program aimed at providing access of alternative or non-traditional capital to Utah entrepreneurs. The Utah Fund of Funds will not invest money into any company or individual, but rather will invest in venture capital and private equity funds that commit to establishing a working relationship with the Utah Fund of Funds, Utah's startup and business community and commit to making investments in qualifying companies. The Utah Fund of Funds will invest in venture capital and private equity funds located both in Utah and outside Utah.

Fund of Funds Highlights:

- By end of 2012, 18 UFOF portfolio funds had invested over \$300 million in more than 50 companies.
- Investments to date of printing have helped support the creation of more than 2,000 new jobs.
- UFOF has overseen over 1,000 reviews of Utah-based investments by out-of-state venture capital firms.
- Fund of Funds jobs created will produce more than \$100 million in tax revenue over the next 10 years.
- Has a portfolio has an aggregate of \$5 billion investable capital.

Source: Utah Fund of Funds



COUNTY ECONOMIC DEVELOPMENT OFFICES

ORGANIZATION	ADDRESS	PHONE	WEBSITE
Beaver County Economic Development	105 East Center Street, P.O. Box 789 Beaver, UT 84713	(435) 438-6490	beaver.utah.gov
Box Elder County Economic Development	1 S. Main Street 3rd floor Brigham City, UT 84302	(435) 734-3300	boxeldercounty.org
Cache Valley Chamber of Commerce	160 N. Main Street, Suite 100 Logan, UT 84321	(435) 752-2161	cachechamber.com
Carbon County Economic Development	120 E. Main Street Price, UT 84501	(435) 636-3295	carbon.utah.gov/econdev
Daggett County Economic Development	95 North 100 West P.O. Box 219 Manila, UT 84046	(435) 784-3218	daggettcounty.org
Davis County Economic Development	61 S. Main Street Farmington, UT 84025	(801) 451-3278	daviscountyutah.gov/economic_development
Duchesne County Economic Development	50 E. 200 South P.O. Box 1417 Roosevelt, UT 84066	(435) 722-4598	uintabasin.org
Emery County Economic Development	95 E. Main St., #297 Castle Dale, UT 84513	(435) 381-5576	emerycounty.com
Garfield County Economic Development	55 South Main Street Panguitch, UT 84759	(435) 676-1157	garfield.utah.gov
City of Moab Economic Development	217 E. Center Street Moab, UT 84532	(435) 259-5121	moabcity.org
Cedar City – Iron County Economic Development	10 N. Main Street Cedar City, UT 84720	(435) 865-5115	cedarcity.org
Juab County Economic Development Agency	160 N. Main Street, Rm. 102 Nephi, UT 84648	(435) 623-3415	juabbusiness.com
Kane County Economic Development	30 North Main Street, Suite 201 Kanab, UT 84741	(435) 616-5858	kane.utah.gov
Millard County Economic Development Assoc.	71 South 200 West Delta, UT 84624	(435) 864-1407	millardcounty-ecdev.com
Morgan County Economic Development (Better City)	48 W. Young St Morgan, UT 84050	(801) 920-0000	morgan-county.net
Piute County Economic Development	550 N. Main Street Junction, UT 84740	(435) 577-2949	piute.org
Rich County – Bear Lake Regional Commission	69 N. Paradise Pkwy. Building B Garden City, UT 84028	(435) 946-2198	bearlakeregionalcommission.org
Salt Lake County Economic Development	2001 S. State Street, Ste. S2100 Salt Lake City, UT 84114	(385) 468-4865	upgrade.slco.org
San Juan County Economic Development	117 S. Main Street P.O. Box 490 Monticello, UT 84535	(435) 835-4321	utahscanyoncountry.com
Sanpete County Economic Development Assoc.	191 N. Main Street Manti, UT 84642	(435) 835-4321	sanpete.com
Sevier County Economic Development	250 N. Main Street, Rm 116 Richfield, UT 84701	(435) 893-0454	sevierutah.net
Summit County Economic Development	P.O. Box 128 Coalville, UT 84017	(435) 336-3220	summitcounty.org
Tooele County Economic Development	47 S. Main Street Tooele, UT 84074	(435) 843-3150	co.tooele.ut.us
Uintah County Economic Development	152 East 100 North Vernal, UT 84078	(435) 781-6767	vernalutah.org
Utah County Business Development	815 West 1250 South Orem, UT 84058	(801) 863-7546	edcutah.org/utahCounty.php
Heber Valley Tourism and Economic Development	475 N. Main Street Heber City, UT 84032	(435) 654-3666	gohebervalley.com
Washington County Economic Development Council	1071 E. 100 S. Building C, Ste 7 St. George, UT 84770	(435) 652-7750	dixiebusinessalliance.com
Wayne County Economic Development	18 South Main Street P.O. Box 189 Loa, UT 84747	(435) 836-1315	waynecountyutah.org
Weber County Economic Development Corp.	2380 Washington Blvd., Ste. 360 Ogden, UT 84401	(801) 399-8414	co.weber.ut.us

For More Information:

The Utah Governor's Office of Economic Development
 60 E. South Temple, Suite 3rd Floor Salt Lake City, Utah 84111
 (801) 538-8680 www.business.utah.gov



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